

Strategic Focus: Leadership, Workforce & Culture

MEETING MINUTES (CONFIRMED)

DATE: Wednesday, 15 February 2017

TIME: Commencing 3.00pm

VENUE: Port Macquarie Community Health Centre: Large VCN (CHHC - ED020)

ITEM / D	ESCRIPTION	ACTION	CARRIAGE	ATT				
Attenda	nce and Declarations							
Welco	ome: Warren Grimshaw AM, Chair.							
Prese	nt: Warren Grimshaw Chair (WG), Neil Porter (NPorter), Jo Sutherland (JS), G Neville Parsons (NParsons), Elizabeth Ruthnam (ER), Stephen Begbie (SB), (NW), Jennifer Beange (JBeange)							
Apolo	gies: David Kennedy (DK) Stewart Dowrick (SD), Vanessa Edwards (VE)							
In Att	In Attendance: Stephen Rodwell (SR), Lynn Lelean (LL), Scheree Jones (SJ), Brie Matthew (BM)							
Decla	ration of Pecuniary Interest, Conflict of Interest and Related Transactions							
Item 1: F	Presentations (1 hour)							
Prese	ntations/Discussions							
1.1	Patient Story – End of Life – Aboriginal Patient Journey Presenter:	For discussion	Chair	1.1				
3.05	 Ro Stirling-Kelly (Consumer Engagement Coord) Kerry Bartlett (Clinical Nurse Consultant – Project Head Quality End of Life Care) 							
3.15	Ro shared with the Board the outcomes of the culturally intimate process that was undertaken with the end of life journey for Uncle Bill Morrison. Board noted the advice that other facilities are looking at areas where a cultural reflection room can be established.							
	Patient Centred Care was raised with the broader issue of sending palliative care patients out of their home town for further clinical assessment/treatment only to find out it is not suitable, return back to facility – it can be traumatic on the patient and their family. Chair thanked Kerry and Ro for their presentation.							
1.2	Ro advised sharing this with ACI Patient Centre Care Symposium. Presentation – Empowering our People and Improving Culture Presenter: Stephen Rodwell, Executive Director Workforce Health &	For discussion	Chair	1.2				
3.15 -	 Safety The material provided below is for reading prior to the meeting: Brief – Progress Report Key Initiatives Implemented in response 			1.2a 1.2b				
3.30	to People Matter/Your Say Survey Results • MNCLHD Leadership & Talent Development Strategy 2016-19			<u>1.2c</u>				
	 Implementation Plan MNCLHD Leadership & Talent Development Strategy 2016-2019 Program Map 							
	SR presented to the Board on the projects and work around improving culture and empowering the staff within MNCLHD and advised the Board of the current update with Bullying and Harassment training. Discussion occurred around grievances and education and how this is being perceived by staff.							
	Chair noted the work done and are aware of the challenges also.							



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ITEM / DE	CCRIPTION	ACTION	CARRIAGE	Атт
	SR informed the Board of the recruiting KPI and what data he is able to			
	see – he can see that we complete all recruitment entered, however			
	cannot measure those positions where a manager decides not to recruit.			
	The Board is supportive of having the right people in the right positions			
	working to their qualifications.			
	The Board discussed the issue with uniforms and push to have all staff in			
	uniforms – as much as possible. The process around applying for			
	exemption from this was noted.			
1.3	Presentation – Out of Home Care Health Pathway Program	For Discussion		1.3
1.5	Presenter: Janet Cormick, District Manager Integrated Child & Family			
	Wellbeing			
3.30	JC presented to the board information regarding the importance of the			
-	Out of Home Care Health Pathway Program.			
3.45	JC noted that in the last financial year of 2015/16 there was a 70%			
	increase in referrals to the program. The increase in the ATSI referral			
	figures was also noted this could be due to a new reporting line reflecting			
	accurate data.			
	JC noted that domestic violence is a significant contributing factor for			
	referrals into the program.			
	The importance of working on the issues now and breaking the cycles			
	was discussed as it is common for the cycle to be repeated as the			
	children grow up.			
	The importance of maintaining the program was discussed and how we			
	as an LHD could ensure the funding stays with the program so that			
	children who enter the system get the best appropriate health care.			
	The Board thanked JC for her dedication to the program as she left the			
	meeting.			
	The Board discussed possible options to resolve the funding matter.			
	It was suggested to write a letter to Government outlining the			
	importance of the program.			
	WG agreed to write a letter expressing the concerns outlined however			
	the issues need to be discussed further.			
	ACTION:			
	Write a letter to NSW Health expressing the importance of			
	maintaining the funding for the program.			
	Write a letter to the Minister for Health to highlight the			
	impending issue			
	SD to advise of the financial aspect for funding of FTE or Pilot			
	Project			
	Hold further discussions regarding the program and the issues			
	surrounding Child protection within our LHD.			
	Janounung cinu protection within our LDD.			

Resolution: That the Governing Board received and noted the information provided in Item 1.

4 possible outcomes to assist in resolving the above discussed matter.

- · Write a letter to NSW Health expressing the importance of maintaining the program for funding
- Write a letter to the Minister for Health to highlight the impending issue
- SD to advise of the financial aspect for funding of FTE or Pilot Project
- Hold further discussions regarding the program and the issues surrounding Child protection within our LHD.

ı	Item 2: Minutes of Governing Board				
	2.1	Minutes of Meeting 18 January 2017	For	Chair	<u>2.1</u>
			Endorsement		



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тем / О	SCRIPTION	Action	CARRIAGE	Атт
	ution: That the Minutes of the Governing Board meeting of 18 January 2017 e made publicly available on the MNCLDH website. Minutes endorsed.	be confirmed as	s an accura	te recor
em 3: E	usiness Arising			
Action	Table and follow up			
3.1	Action Table	For Noting	Chair	3.1
3.2	Report on grievance handling and management, to include analysis of key issues and resulting recommendations. Steve Rodwell to attend to lead discussion	For Discussion	Chair	5.2.4
3.4	Chronic Conditions & OOHC - further information to be provided to the Governing Board	For Discussion	Chair	1.1
3.5	Strategies to address the outcomes of the People Matter Survey to be submitted to the Governing Board	For Discussion	Chair	1.2a
	tion: That the Governing Board note the update on Action items. Items fined from the Action Table. Note Business arising 3.1, 3.2, 3.3, 3.4	alised with no fu	rther actio	ns will l
tem 4:	Chief Executive's Report			
4.1	Chief Executive's Report and Attachments Discussion occurred and some key points noted in the Chief Executive's report:	For Discussion	CE	4.1
	 Bowraville Brokerage Solution Discussion around the PMCHC carpark Recurring fortnightly meeting are being held to discuss the PMBH Mental Health Expansion Dates set for WIFI 3 UNSW enrolments 2018 – 2023 Clinical Services Plan – Richard Gilbert Previous agreement with NCPHN. CE's report noted work with NCPHN and primary health providers. Explore the possibility of taking note of Primary Health and 			
	opportunities that may become apparent. ACTION: Paper on NDIS for next meeting and where we are, implications and financial impacts.			
4.2	Chief Executive's Key Performance Indicators ACTION: Discuss at meeting with CE how do we articulate the KPI as it appears and reflects on the Board. Discuss what actions and funding are required to assist with meeting KPI.	For Discussion	CE	4.2
Resolu	tion: That the Governing Board received and noted the information provide	ed in Item 4.		
em 5: S	trategic Matters (as per the MNCLHD Strategic Directions 2017-2021) - for d	iscussion and/or	endorsem	ent
5.1 P	eople, Patients and the Community			
	eliver patient-centred care informed by patients, their families and the comm	unity		
5.1.1	Board Sub-Committee: Community Engagement			
	• Minutes	For Discussion	Chair	5.1.1a
	Chair Summary		CESC	<u>5.1.1</u> b
	JR noted it was welcome NWendt to the CESC Committee.			
	Spoke with Robyn Martin and Andrew Bailey and bringing			
F 4 2	Health Promotion to the community committee.	Fan Nati	N18 4147	F 4 2
5.1.2	Brief – BHI Maternity Care Patient Survey Maternity Care Survey Penert	For Noting	NMW	5.1.2b
	Maternity Care Survey Report MNCLHD Maternity Care Patient Survey 2015 results			5.1.20
	 MNCLHD Maternity Care Patient Survey 2015 results 		1	<u>5.1.</u>



ITEM / DESCRIPTION

GOVERNING BOARD

ACTION

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5.5.2d
5.2.3a
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	Identif	ication of Risks for Item 5.3 (if applicable):				
		-				
	Resolu	tion/s confirmed by the Board relating to Item 5.3:				
	1.		d as yet.			
		fety and Quality				
		ety of our staff, patients and the community is at the core of everything we	do. We use data,	research a	nd	
		ce to inform the delivery of quality care.				
	5.4.1	Board Sub-Committee: Health Care Quality				
		• Minutes	For Noting	Chair	<u>5.4.1a</u>	
		Chair Summary	For Discussion	HCQC	<u>5.4.1b</u>	
		Recommendation that the revised Terms of Reference as per				
		Item 1.1 be presented to the Sub-Committee at its first meeting				
		of 2017				
		JS noted the reliance on network chairs to relay new and significant risks at which neither was raised.				
-	5.4.2	Risk Management Progress (Accreditation)			Nil	
ŀ	5.4.3	Risk Management (Appetite Statement and Tolerance)			Nil	
ŀ		ication of Risks for Item 5.4 (if applicable):			INII	
	identin	ication of risks for item 5.4 (i) applicable).				
ŀ	Resolu	tion/s confirmed by the Board relating to Item 5.4:				
	1.		in Item 5.4.			
		novation and Research				
			rtners to ensure r	ocoarch ic	nart of ou	
	We evaluate our outcomes against best practice. We collaborate with academic partners to ensure research is part of ou					
	culture					
	culture					
L	culture 5.5.1	Board Sub-Committee: Health Service Development & Innovation	For Noting	Chair	5 5 1a	
		Board Sub-Committee: Health Service Development & Innovation • Minutes	For Noting	Chair HSDI	5.5.1a 5.5.1b	
_		Board Sub-Committee: Health Service Development & Innovation	For Noting For Discussion	Chair HSDI	5.5.1a 5.5.1b	
_		Board Sub-Committee: Health Service Development & Innovation	_			
		Board Sub-Committee: Health Service Development & Innovation	_			
_		 Board Sub-Committee: Health Service Development & Innovation Minutes Chair Summary Recommendation that the revised Terms of Reference as per Item 1.1 be presented to the Sub-Committee at its first meeting of 2017 	_			
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	CRIPTION	ACTION	CARRIAGE	Атт		
5.6.2	Brief Finance and Performance Quarter 2 2016/17 Report to the Board	For Noting		5.6.2		
	Report			5.6.2		
	Discussion occurred around allocation of funds and how the LHD					
	establishes itself to enable to meet budget and being prepared for the					
Identif	unknown. ication of Risks for Item 5.6 (if applicable):					
identiii	cation of hisks for item 5.0 (if applicable).					
	tion/s confirmed by the Board relating to Item 5.6:					
1.	b c c c c c c c c c c c c c c c c c c c	in Item 5.6.				
5.7 Closing the Gap						
	continue to work towards closing the gap of health disparities between Abo	original and non-A	Aboriginal	people		
5.7	Board Sub-Committee: Close the Gap	Fan Nation	Cla a in			
	Minutes	For Noting For Discussion	Chair CTG			
	Chair Summary Programme details that the provinced Towns of Before and Towns of Before and the provinced Towns of Before and Towns of Before Tow	FOI DISCUSSION	CIG			
	Recommendation that the revised Terms of Reference as per Item 1.1 he presented to the Sub-Committee at its first meeting.					
	Item 1.1 be presented to the Sub-Committee at its first meeting of 2017					
Identif	ication of Risks for Item 5.7 (if applicable):	<u> </u>				
	The state of the s					
Resolu	tion/s confirmed by the Board relating to Item 5.7:					
1.	That the Governing Board receive and note the information provided in	Item 5.7.				
em 6: O	ther Operational Items for Discussion					
6.1						
6.2						
em 7: D	irectorate Updates					
Directo	rate Updates					
7.1	Mental Health & Drug and Alcohol	For Noting		7.1		
	JB noted the announcement for PMBH Mental Health.					
7.2	Allied Health & Integrated Care	For Noting		7.2		
7.3	Public Health	For Noting		<u>7.3</u>		
7.4	Aboriginal Health & Primary Partnerships	For Noting		7.4		
		·		7.4 7.5		
7.5	Aboriginal Health & Primary Partnerships Nursing, Midwifery & Workforce Clinical Governance & Information Services	For Noting		7.5		
7.5 7.6	Nursing, Midwifery & Workforce Clinical Governance & Information Services	For Noting For Noting		7.5 7.6		
7.5 7.6 7.7	Nursing, Midwifery & Workforce Clinical Governance & Information Services Financial Operations and Asset Management	For Noting For Noting For Noting		7.5 7.6 7.7		
7.5 7.6 7.7 7.8	Nursing, Midwifery & Workforce Clinical Governance & Information Services Financial Operations and Asset Management Communications & Strategic Relations	For Noting For Noting For Noting For Noting		7.5 7.6 7.7 7.8		
7.5 7.6 7.7 7.8 7.9	Nursing, Midwifery & Workforce Clinical Governance & Information Services Financial Operations and Asset Management Communications & Strategic Relations Coffs Clinical Network Report	For Noting For Noting For Noting For Noting For Noting		7.5 7.6 7.7 7.8 7.9		
7.5 7.6 7.7 7.8 7.9 7.10	Nursing, Midwifery & Workforce Clinical Governance & Information Services Financial Operations and Asset Management Communications & Strategic Relations Coffs Clinical Network Report Hastings Macleay Clinical Network Report	For Noting For Noting For Noting For Noting For Noting For Noting		7.5 7.6 7.7 7.8		
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Strategic Focus: Leadership, Workforce & Culture

ITEM / DE	SCRIPTION	ACTION	CARRIAGE	Атт
	Community Engagement Chair: Janine Reed Board Rep: Neil Wendt (Alternate Rep – Neville Parsons) Workforce Health & Safety Chair: Neil Porter			
	Board Rep: Elizabeth Ruthnam (Alternate Rep – Janine Reed) Integrated Care Chair: Gail Whiteford Board Rep: Jenny Beange (Alternate Rep – Jo Sutherland) Health Care Quality			
	Chair: Jo Sutherland Board Rep: Jenny Beange (Alternate Rep – Janine Reed) MDAAC Chair: John Barrett Board Rep: Neil Porter (Alternate Rep – TBA) Health Service Development & Innovation			
	Chair: Stephen Begbie Board Rep: Jenny Beange (Alternate Rep –TBA) Finance & Performance Chair: Neville Parsons Board Rep: John Barrett (Alternate Rep – Neil Porter) Audit & Risk			
	Chair: Ken Barker Board Rep: Neil Wendt (Alternate Rep – TBA) Closing the Gap Chair: David Kennedy Board Rep: Gail Whiteford (Alternate Rep – Elizabeth Ruthnam)			
8.4	Governing Board Chair Report to the Board General matters of complaints regarding complaints – question governance of reporting of complaints to committees – noted earlier resolution to present 6 monthly report to the Board. Noted WIFI on 3 March 2017 and DPC has advised this event to be promoted across government organisations.	For Noting	Chair	8.4
Resolu	tion: That the Governing Board received and noted the information provice	led in Item 8.		

Item 9: 2017 - Upcoming visits and events (for information)

Date	Event Details
17 February	Council of Board Chairs (WG)
3 March	WIFI Forum (Women in Future Innovation) – Slim Dusty Centre
6 March	MNCLHD & NCPHN Combined Board meeting (TBC) NOW MAY
8 March	Board Meeting
21 March	Harmony in Health Expo (Coffs Harbour)
8 June	MNCLHD Health Innovation Awards (Port Macquarie)
19-23 June	District Accreditation

There being no further business the meeting closed at (please complete at end of meeting)